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Daiwa Securities Group Business Strategy

Shigeharu Suzuki, President and CEO Daiwa Securities Group Inc.

This presentation may contain forward-looking statements about the Daiwa Securities Group. You can identify these statements by the fact that they do not relate strictly to historic or current facts. These statements discuss future expectations, identify strategies, contain projections of results of operations or of financial condition or state other "forward-looking"information. These statements are based on currently available information and represent the beliefs of the management of the Daiwa Securities Group. These statements are subject to numerous risks and uncertainties that could cause the Daiwa Securities Group's actual results, performance, achievements or financial condition to differ materially from those described or implied in the forward-looking statements. The Daiwa Securities Group undertakes no obligation to publicly update any forward-looking statements after the date of this presentation. These potential risks and uncertainties include, but are not limited to: competition within the financial services industries in Japan and overseas, our ability to adjust our business focus and to maintain profitable strategic alliances, volatile and sudden movements in the international securities markets, foreign exchange and global economic situations affecting the Daiwa Securities Group.

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About the Daiwa Securities Group

大和証券グループ本社

Daiwa Securities Group Inc.

Corporate Profile



Company Name Daiwa Securities Group Inc.

(Ticker code: 8601)

Birth of Operation May 1, 1902

Foundation December 27, 1943

President and CEO Shigeharu Suzuki

Head Office GranTokyo North Tower, 9-1,

Marunouchi 1-chome, Chiyoda-ku, Tokyo

Capital JPY 178.3 billion (as of December 31, 2007)

Number of Employees 14,797 (as of December 31, 2007, the Group's total employees)

Shares of Common Stock 1,404,664 thousand shares (as of December 31, 2007) (issued and outstanding)

"GranTokyo North Tower"

Business Structure



Holding company: Daiwa Securities Group Inc.

Retail securities business

Daiwa Securities

Wholesale securities business

Daiwa Securities SMBC etc

Core businesses

Asset management

Daiwa Asset Management
Daiwa SB Investments

Investments

Daiwa Securities SMBC PI NIF SMBC Ventures

Support

Daiwa Securities Business Center
Daiwa Property
Others

Research, systems, and consulting

Daiwa Institute of Research





(Y mil)	FY20	007	% Change vs	FY2007	FY2006	% Change vs	FY2006
(1)	3Q	2Q	2Q FY07	1-3Q	1-3Q	1-3Q FY06	1 12000
Operating revenues	215,457	211,712	1.8%	681,153	662,169	2.9%	917,307
Net operating revenues	121,427	111,563	8.8%	377,059	383,262	-1.6%	526,764
SG&A	92,288	91,660	0.7%	277,568	249,490	11.3%	340,372
Ordinary income	30,511	21,204	43.9%	105,808	142,380	-25.7%	195,415
Net income	17,264	14,739	17.1%	59,339	66,881	-11.3%	92,724
Total assets	17,786,335	16,009,537		17,786,335	14,493,949		14,411,265
Net assets	1,178,456	1,194,358		1,178,456	1,186,895		1,223,225
Shareholders' equity*	893,223	907,597		893,223	897,532		929,525
EPS (Y)	12.59	10.63		42.87	49.34		67.90
BPS (Y)	651.36	661.84		651.36	643.34		665.98
ROE (Annualized)	7.7%	6.4%		8.7%	10.6%		10.8%

^{*} Shareholders' equity = owners' equity + valuation and translation adjustments

ROE (Annualized)	3Q	1-3Q
Daiwa Securities	16.8%	18.1%
Daiwa Securities SMBC (consolidated)	2.2%	3.3%



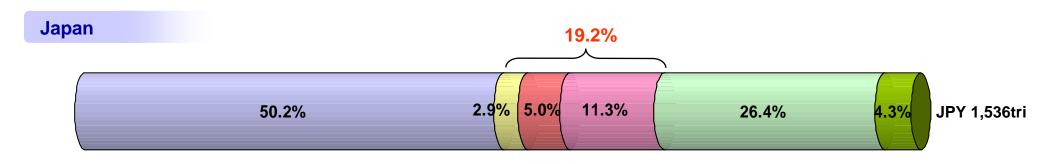
Retail securities business

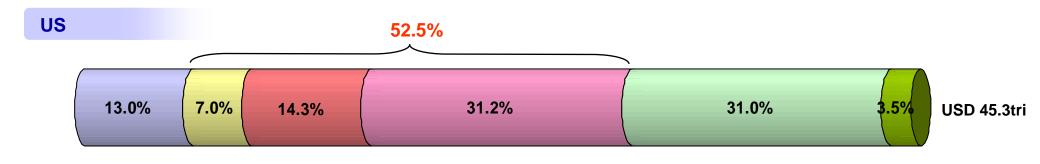


Retail Financial Assets











Source: BOJ

"Daiwa Direct" Course Offers Unique Services



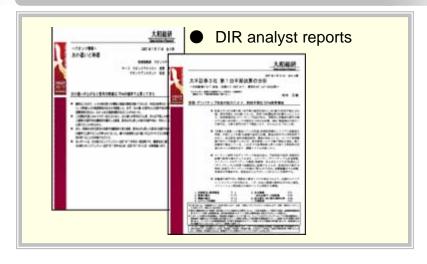
Wide range of product lineup diversifies revenue sources.



Provides branch offices' support for our online customers



Offers Daiwa's top analyst reports



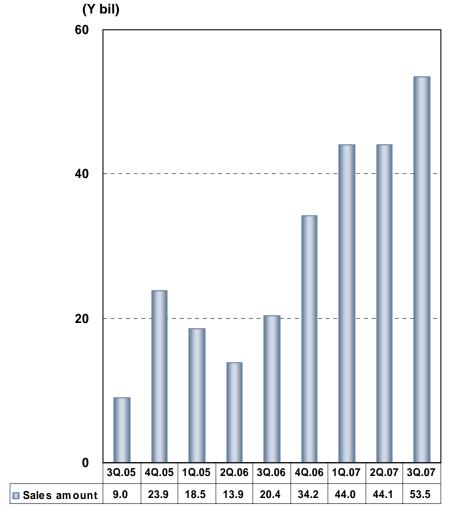
Provides online support for our online and consulting customers



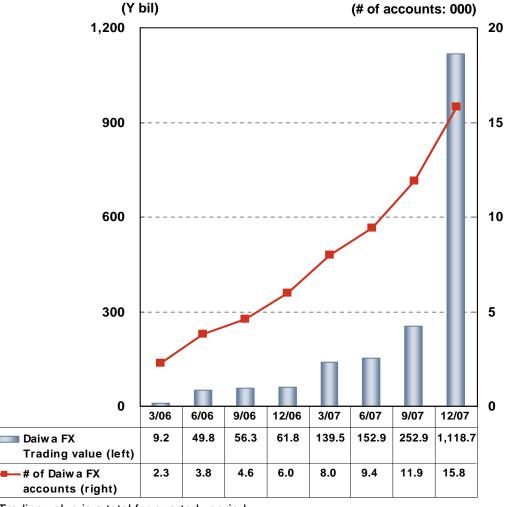
Wide Range of Services in "Daiwa Direct"







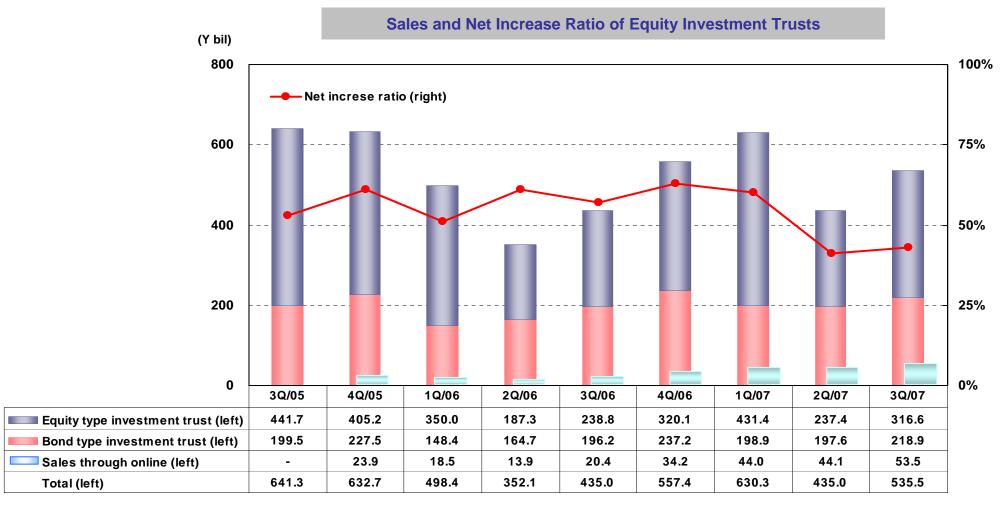
Accounts and Trading Value of "Daiwa FX (FX margin trading)"



^{*} Trading value is a total for quarterly period

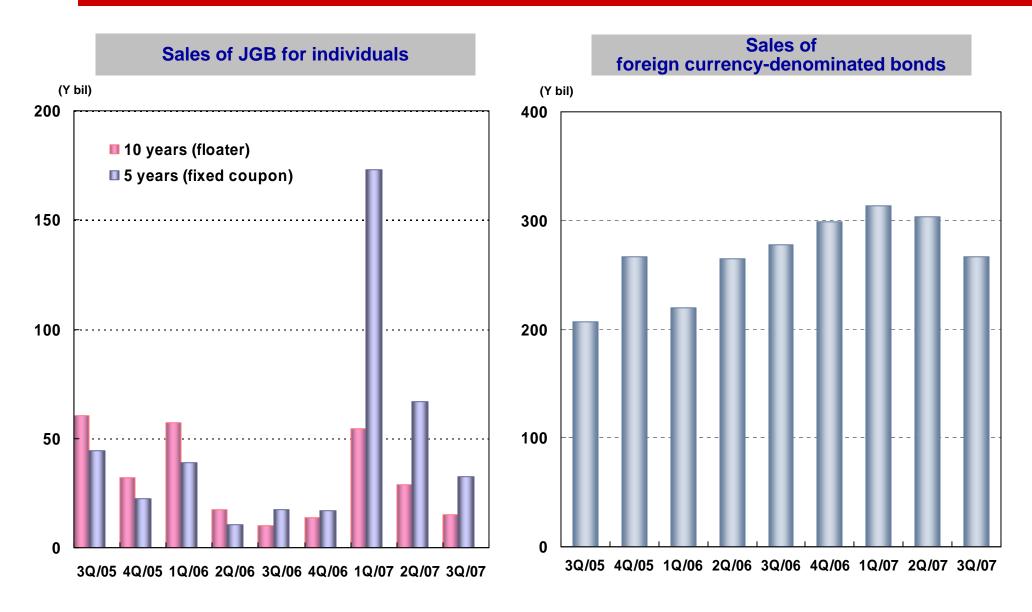
Daiwa Securities Investment Trust Sales





Daiwa Securities Bond Sales





Daiwa SMA (Separately Managed Account)



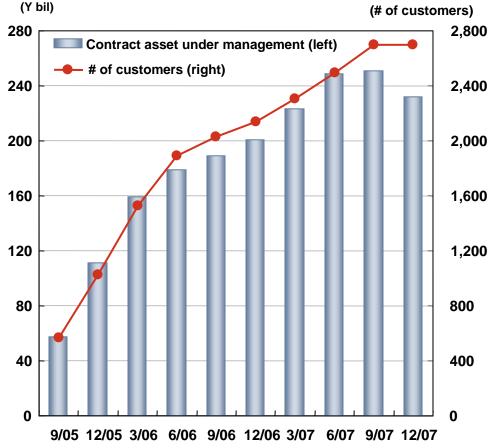
Maintain No.1 position in SMA business



Growth strategy for Daiwa SMA

- 1. More active promotion
- 2. Expansion of management style lineup
- 3. Service improvement

Daiwa SMA asset and account



"Daiwa Fund Wrap" Service



Pursue No.1 position in the industry, as achieved in SMA



Contract amount: JPY 5 mil (minimum)

Contract term: 1 year (rolled over automatically)

Investment target: Exclusive funds for "Daiwa Fund Wrap", managed in special accounts

■ Fee: Contract asset-based fee structure

Scheme of "Daiwa Fund Wrap"

1 Confirm investment policy

> Use a "Questionnaire Sheet" to confirm customer's investment policy and risk aversion

2 Recommend model portfolio

Recommend optimal portfolio based on the analysis of the "Questionnaire Sheet"

3 Conclude a contract of investment advisory

4 Manage the portfolio based on the investment advisory contract

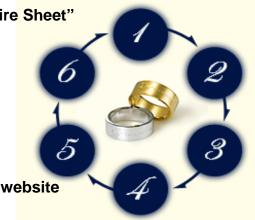
5 Report investment status periodically

Deliver a "fund Wrap Investment Report" quarterly

6 Review investment policy

Can change the allocation of the portfolio and investment amount

Can browse investment status and transaction records through special website



Daiwa LMS (Loan Management Service)





[Daiwa SAT (Stock and Trust) loan]

For consulting customers
 Available at branch offices



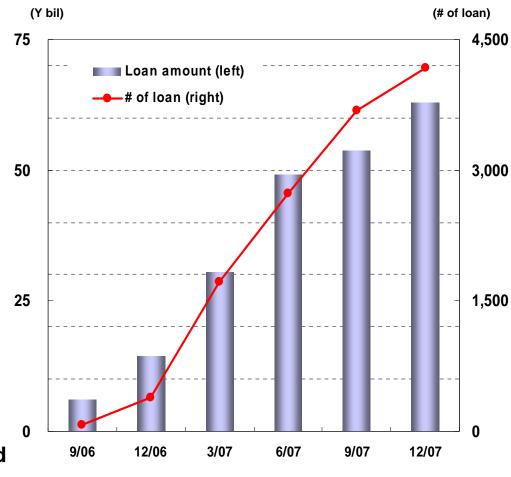
[Daiwa net loan]

For online customers
 Application process is completed via the Internet and available during holidays

Points

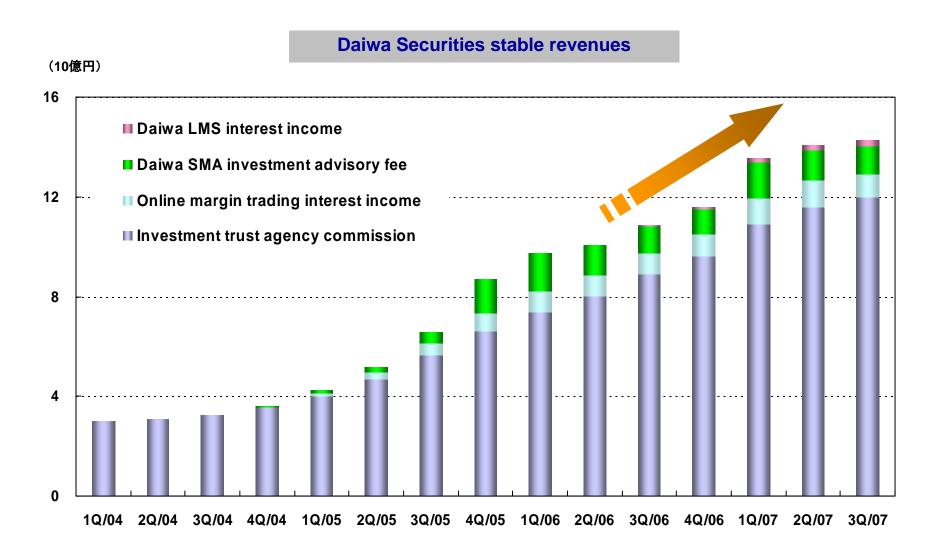
- 1. Quick application process
- 2. Loan can be repaid anytime
- 3. Collateralized securities can be traded

Daiwa LMS Loan Amount and the Number of Loan





Stable revenues continue to expand





Wholesale securities business

大和証券SMBC

Daiwa Securities SMBC

Wholesale - Daiwa Securities SMBC - Major League Tables



1-3Q FY07 Lead Manager League Table

	Total debt	Corporate & Agency bonds	Total equity	IPO	Primary and secondary equity offerings
1st	Mizuho	Mizuho	Nomura	Nomura	Nomura
151	16.5%	20.7%	41.1%	63.0%	64.1%
2nd	Daiwa Sec. SMBC	Daiwa Sec. SMBC	Nikko Citigroup	JP Morgan	Daiwa Sec. SMBC
Zna	16.0%	19.6%	18.0%	16.9%	16.1%
3rd	Mitsubishi UFJ	Nomura	Daiwa Sec. SMBC	Daiwa Sec. SMBC	Nikko Citigroup
Siu	14.0%	19.0%	10.5%	11.7%	9.9%
4th	Nomura	Mitsubishi UFJ	Mitsubishi UFJ	Shinko	Morgan Stanley
4111	13.8%	18.9%	7.1%	2.7%	4.4%
5th	Nikko Citigroup	Nikko Citigroup	Morgan Stanley	Mitsubishi UFJ	Mizuho
Jui	9.3%	8.7%	5.8%	2.4%	3.1%

Source: Daiwa Securities SMBC (Nikkei Bonds & Financial Weekly for ABS) Apr-Dec 2007

Note: Total debt (corporate bonds+agency bonds+samurai bonds+ABS) based on launch date.

Total equity (primary and secondary equity offerings+IPO+domestic CB+foreign equity+ overseas CB + SPS + REIT) based on settlement date. IPO based on listing date. Joint lead manager allotment based on underwritten amount.

M&A Ranking (Jan-Dec)

M&A				
Transaction value	Number of deals			
Nomura	Nomura			
Citigroup	Daiwa Sec. SMBC			
GCA	MUFG			
Merrill Lynch	Mizuho FG			
Goldman Sachs	Citigroup			

9th: Daiwa Sec. SMBC

Source: THOMSON FINANCIAL Jan-Dec 2007

"M&A advisory league table for any Japanese involvement announced (AD19)"

Japanese inv

Symbolic deals

Equity: Co-lead manager for Japan Petroleum Exploration (secondary offering),

China Boqi Environmental Solutions Technology (IPO), KITO CORPORATION (IPO)

Debt: Co-lead manager for Japan Tobacco (SB) and Thai Petroleum Authority (Samurai Bond)

M&A: Mitsukoshi/Isetan consolidation (advisor to Mitsukoshi), Sanyo Shinpan Finance's TOB of Asahi Enterprise

(advisor to Asahi Enterprise), SMBC's purchase of OMC Card (advisor to SMBC)

Sagent Advisors Inc.: Advisor to SRI Sports on purchase of Cleveland Golf Company (October)

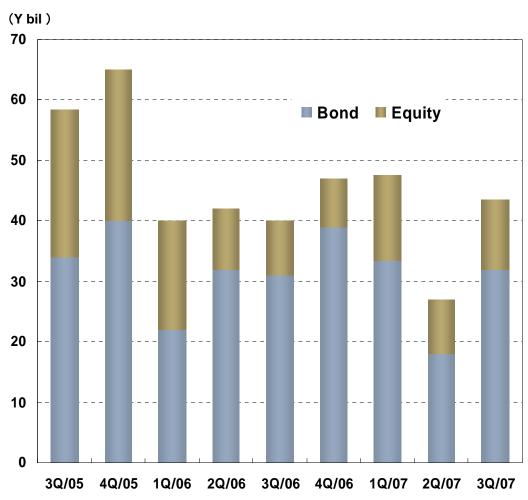
Structured Finance: Selected as the arranger and administrative lead manager for Ministry of Finance on securitization of fiscal loan (October)

Daiwa Securities SMBC

Strengthening of Trading Business



Consolidated Equity & Bond Revenues (managerial accounting basis*)



^{*} Trading gain/loss + net financial income

Challenges in Trading Business

- Diversification of revenue sources (Global, Alternative, Derivative)
- Reinforcement of risk management

Focused Area in Equity Trading

- Strengthening of execution capabilities
- Strengthening of global coverage structure
- Raising earnings from foreign stocks
- Establishment of global proprietary trading structure

Focused Area in Bond (FICC) Trading

- Substantial increase in structured bond sales and derivatives business
- Enhancement of derivatives trading capabilities
- Strengthening of overseas business

Wholesale

Strengthening of Businesses in Asia



Future goals: Three numerical targets in 5 years

Asia-related Revenues



FY06 Total revenues of Asia/Oceania:
Approx. JPY12.4bil



Asia-related Revenues: JPY100bil level per year

Headcount in Asia

Current Status

The current headcount in Asia (incl. expatriates and local staff members): 567 (as of Dec.07)

In five years

Headcount: 1,000 employees

Investment in Asia

Current Status

Investment in

EMP Daiwa Capital Asia Ltd.

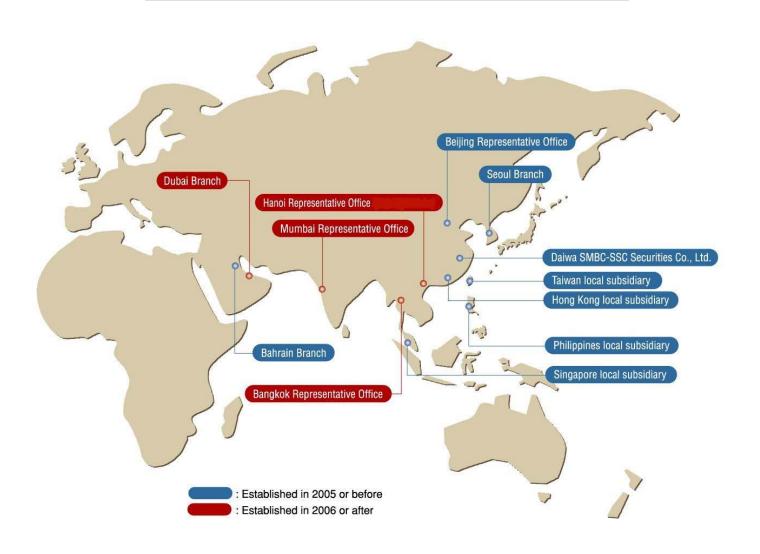
In five years

Investment in PE, PE funds: JPY100bil level

Network in Asia



Daiwa Securities SMBC Expansion of Network in Asia



Investments

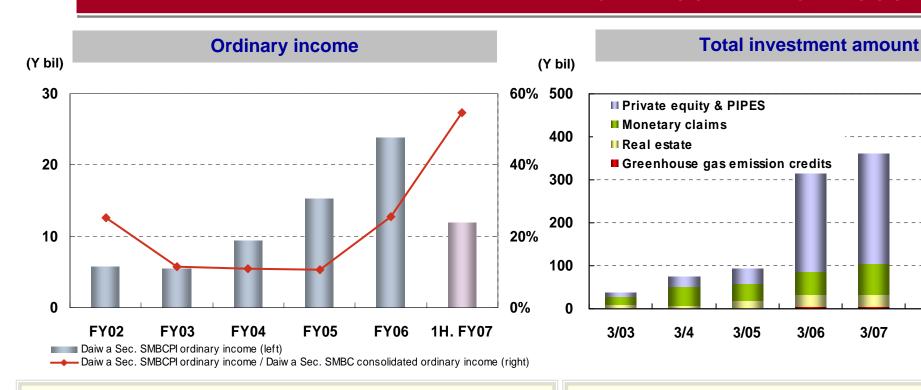
Daiwa Securities SMBC Principal Investments



9/07

12/07

Increase investment limit from JPY400bil to JPY500bil



Topics

- Transferred part of Daiwa Securities SMBC PI's share holdings of Maruzen to Dai Nippon Printing
- Launched Hokkaido small and medium enterprise challenge fund
- Acquired all shares of HMV Japan and HMV Retail Limited
- Acquired all shares of Asahikawa Grand Hotel in Hokkaido

As of Dec. 07 (change vs Sep. 07) Approx. Y408bil (+Y1bil) Total Investment amount: Y275bil **Private equity and PIPEs:** (-Y6bil) (Private Investment in Public Equities) Y74bil Monetary claims: **(--)** Y55bil (+Y7bil) Real estate: Greenhouse gas emission credits: Y4bil (--)



Asset management



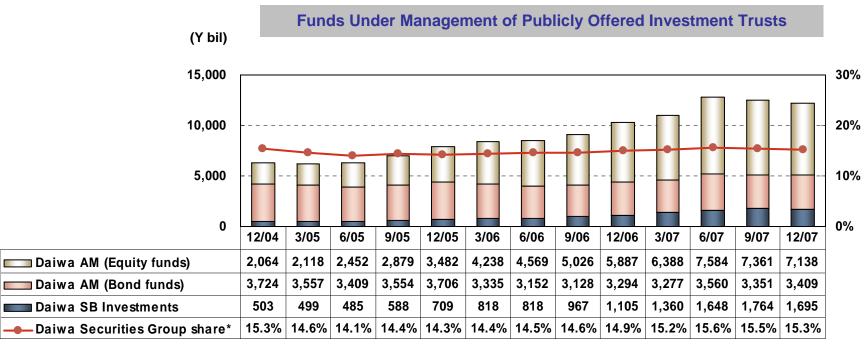
大和住銀投信投資顧問

Daiwa SB Investments

Assets Under Management



Showing strength by two in-Group asset management companies



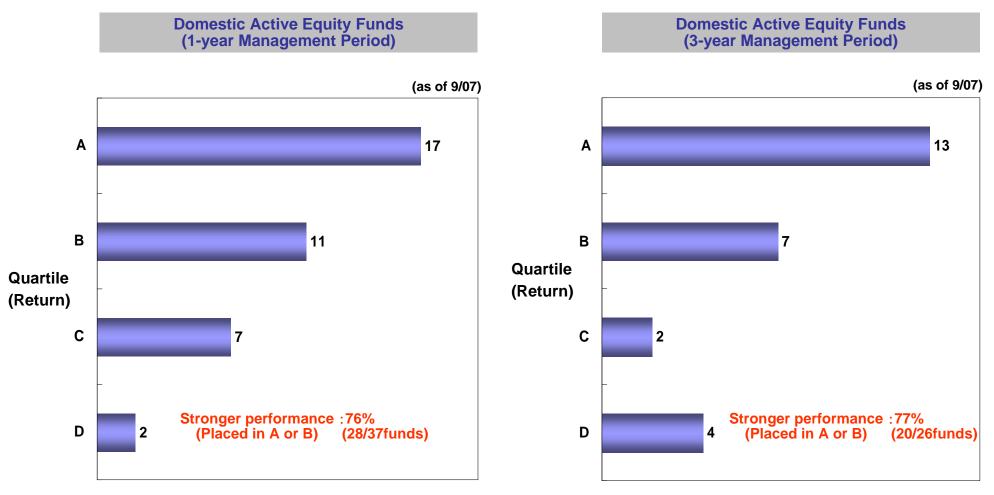
^{*} Daiwa Asset Management + Daiwa SB Investments

Contract Assets for Investment Advisory

(Y bil)	12/04	3/05	6/05	9/05	12/05	3/06	6/06	9/06	12/06	3/07	6/07	9/07	12/07
Daiwa SB Investments	3,194	3,158	3,201	3,715	4,106	4,070	3,913	4,106	4,292	4,374	4,555	4,220	3,919

Asset Management - Daiwa Asset Management - Strong Performance in Japanese Equity Funds





^{*} Using fund classification by Daiwa Fund Consulting (domestic-equity-blended, growth, value, large-cap, mid-and-small-cap, varying-allocation-ratio-type, theme-type) (excluding regional funds managed by Daiwa Asset Management from theme-type)

Number of funds managed by Daiwa Asset Management, ranked to quartile from A to D for each classification



Topics





Ranked 3rd in "Companies' IT Power Ranking" by Nikkei BP (Dec 10, 07)

Rank	Company
1	Matsushita Electric Industrial Co., Ltd.
2	TOYOTA MOTOR CORPORATION
3	Daiwa Securities Group Inc.
4	Sumitomo Electric Industries, Ltd.
5	Seven-Eleven Japan Co., Ltd.
6	Canon Inc.
7	Hitachi, Ltd.
8	SOMPO JAPAN INSURANCE INC.
9	Tokio Marine & Nichido Fire Insurance Co., Ltd.
10	Ricoh Company, Ltd.
11	FUJIFILM Corporation
12	Fuji Xerox Co., Ltd.
13	ROHM Co., Ltd.
14	Murata Manufacturing Co,. Ltd.
15	SHOWA SHELL SEKIYU K.K.
16	Osaka Gas Co., Ltd.
17	ASAHI BREWERIES, LTD.
18	Honda Motor Co., Ltd.
19	Nissan Motor Co., Ltd.
20	TOSHIBA Corporation

Features of the Group's IT Strategy

- Own a 100% system subsidiary
- Establish and implement the Group-wide IT strategies
- Optimal allocation of the Group's resources
- Effective human resource management and active communication by interaction among IT staff of the Group

Popularity Rankings



Popularity rankings among college students seeking a job

- > "Weekly Diamond": Highest position ever in both male and female students
- "Nihon Keizai Shimbun": Significantly pushed the overall position to 20th and marked record high, resulting in the top in the securities industry

Weekly Diamond (Feb.09, 2008)

Nihon Keizai Shimbun (Feb.08, 2008)

<<Bachelor of Arts (Male): Top 5 in financial industry>>

NO.1 in securities industry

Company	Overall rank
The Bank of Tokyo Mitsubishi UFJ	2
Tokio Marine & Nichido Fire Insurance	5
SMBC	7
Daiwa Securities Group	9 (19)
Mitsubishi UFJ Trust and Banking	11

<<Bachelor of Arts (Female): Top 6 in financial industry>>

Company	Overall rank
Tokio Marine & Nichido Fire Insurance	1
The Bank of Tokyo Mitsubishi UFJ	2
SMBC	8
Mitsubishi UFJ Trust and Banking	9
Mizuho Financial Group	14
Daiwa Securities Group	20 (31)

* () indicates the position last year

<<Top 6 in financial industry>>

NO.1 in securities industry

Company	Overall rank
The Bank of Tokyo Mitsubishi UFJ	2
Tokio Marine & Nichido Fire Insurance	7
Mizuho Financial Group	8
SMBC	12
Daiwa Securities Group	20 (34)
Nomura Securities	22

<<Reference>>

Male	18 (34)
Female	24 (35)

*() indicates the position last year

Employee's Satisfaction



Maximization of corporate value depends on employees and their motivation

- Encourage no overtime work after 19:00 to enjoy private time and work more efficiently
- President's awards: Ceremonies are held semi-annually at a top-ranked hotel, inviting winners' family
- Relocation of the head office to the state-of-art building at the best location
- Business casual in summer time ("Cool Biz")

More support for working mothers

- Expansion of "Support Plan for Working Mothers"
 - Days-off for preparing for wedding and for family event
 - > Reinstatement support plan
 - Selection of working place considering marriage and partner's working place
 - Maternity leave: available till child becomes three-years old
 - Exemption of overtime work: available till child becomes third-grade at primary school
 - Limitation of overtime work: available till child graduates primary school
 - > Subsidy for using child-care facility: up to JPY20,000 monthly
 - Cash contribution of JPY 2 mil for having a third child

Daiwa Securities Group Inc., Daiwa Securities, and Daiwa Securities SMBC were awarded, "the Director of Tokyo Labor Bureau Award" at "Corporation Award for the Promotion of Gender Equality"

 Shigeharu Suzuki, CEO is co-chairman of "Committee for addressing a declining birthrate" organized by Japan Economic Federation

Dividend Policy



Guideline for consolidated payout ratio: 30%

→ Adopting more proactive stance towards dividend payout depending on circumstances, according to capital allocation strategy

Daiwa Securities Group Inc. Dividend 1H FY07 **Dividend Payout Ratio:** 39.7% ■ Year-end dividend per share (Y) 34 ■ Interim dividend per share (Y) 28 22 16 13 13 10 FY02 FY03 FY00 FY01 FY04 FY05 FY06 **FY07**

Repurchase of Own Shares

- Total number of shares repurchased: 25 million shares (maximum)
- Total value of shares repurchased: JPY25.0bil (maximum)
- Repurchase period: From January 31 to March 24, 2008
- Purpose of repurchase:
 - Flexible capital allocation considering management environment
 - Return to shareholders in line with the dividend policy
- << Reference: Previous Repurchase of Own Shares>>
- Total number of shares repurchased: 25 million shares
- Total value of shares repurchased: JPY27.3bil
- Repurchase period: From August 31 to September 20, 2007



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